

## BARNESLEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Director of  
Finance, Assets and  
Information Technology

### CAPITAL PROGRAMME PERFORMANCE – QUARTER ENDING 30 JUNE 2016

#### 1. Purpose of the Report

- 1.1. To consider the financial performance of the Council's Capital Programme to the quarter ended June 2016 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:-
- The position of the Council's Capital Programme for the 2016/17 financial year is currently projected to be an overall lower than anticipated expenditure of **£7.435M**; and
  - The position of the Council's Capital Programme over the five year period to 2020/21 is currently projected to be an overall increase in expenditure of **£5.907M**.

#### 2. Recommendations

It is recommended that Cabinet:

- **Note both the 2016/17 and overall five year Capital Programme positions;**
- **Approve the 2016/17 scheme slippage totalling -£0.844M and scheme re-phasing totalling -£12.498M (paragraphs 4.4, 4.5 and Appendix B refer);**
- **Approve the decrease in scheme costs in 2016/17 of -£0.788M, (paragraph 4.6 and Appendix B refer) and approve the adjustments to the capital programme plans to reflect this change;**
- **Approve the new schemes in 2016/17 of £6.695M, (paragraph 4.7 and Appendix B refer) to be funded from resources previously approved and approve the adjustments to the capital programme plans to reflect this change.**

#### 3. Capital Programme & Funding Position

- 3.1. The Council's capital programme is planned over the five year period for 2016/17 through 2020/21 inclusive. Appendix A shows detailed plans per scheme under each respective Directorate.

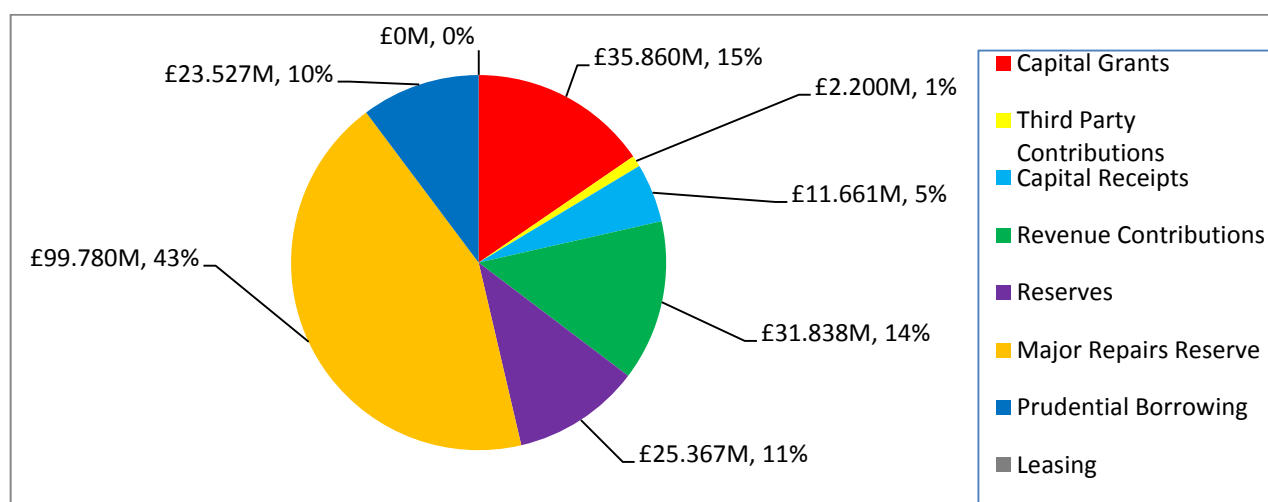
<u>Directorate</u>	<b>2016/17 Capital Programme £M</b>	<b>Later Years Capital Programme £M</b>	<b>Total Capital Programme £M</b>
People	7.137	4.448	11.585
Place	28.469	7.525	35.994
Communities	4.310	-	4.310
Finance, Assets & IS	23.831	18.954	42.785
Housing Revenue Account	39.443	96.116	135.559
<b>Total</b>	<b>103.190</b>	<b>127.043</b>	<b>230.233</b>

3.2. The Council's capital programme is funded from a range of sources. The table below shows the resources allocated to capital plans for the Council's five year capital programme. It should be noted that this funding only relates to direct Council expenditure (or where the Council acts as the Accountable Body). A number of schemes also lever in private and public sector match funding but this is not reflected below unless the Council incurs spend.

<u>Funding Source</u>	<b>2016/17 Planned Resources £M</b>	<b>Later Years Planned Resources £M</b>	<b>Total Planned Resources £M</b>
Capital Grants	25.355	10.505	35.860
Third Party Contributions (Inc. S106)	2.144	0.056	2.200
Capital Receipts	7.475	4.186	11.661
Revenue Contributions	16.930	14.908	31.838
Reserves	6.413	18.954	25.367
Major Repairs Reserve	21.346	78.434	99.780
Prudential Borrowing	23.527	-	23.527
Leasing	-	-	-
<b>Total</b>	<b>103.190</b>	<b>127.043</b>	<b>230.233</b>

3.3. As per the reserves strategy, £0.2M of this funding has yet to materialise. Please refer to Section 8 for further detail.

3.4. The pie chart below is a graphical representation of the table above.



#### 4. Capital Programme Monitoring Position – By Directorate

4.1. The table below shows both the 2016/17 capital programme position and the overall, five year programme position as at 30<sup>th</sup> June. Appendix A shows detailed plans / outturn per scheme under each respective Directorate.

<u>Directorate</u>	<b>2016/17 Capital Programme £M</b>	<b>2016/17 Actuals £M</b>	<b>2016/17 Projected Outturn £M</b>	<b>2016/17 Variance £M</b>	<b>Total Capital Programme £M</b>	<b>Total Projected Outturn £M</b>	<b>Total Variance £M</b>
People	7.137	1.437	7.137	-	11.585	11.585	-
Place	28.469	2.869	33.542	5.073	35.995	41.901	5.907
Communities	4.310	0.522	2.657	(1.653)	4.310	4.310	-
Finance, Assets & IS	23.831	2.426	23.831	-	42.785	42.785	-
Housing Revenue Account	39.443	3.450	28.588	(10.855)	135.558	135.558	-
<b>Total</b>	<b>103.190</b>	<b>10.704</b>	<b>95.755</b>	<b>(7.435)</b>	<b>230.233</b>	<b>236.140</b>	<b>5.907</b>

- 4.2. The reasons for the 2016/17 variance of **-£7.435M** and the overall net variance of **£5.907M** is shown in more detail in the table below and in more detail at paragraphs 4.3 - 4.7 (2016/17 only) and paragraph 4.7 (overall capital programme).

	2016/17 £M	Later Years £M	Total £M
<b>Reported Variance as at 30<sup>th</sup> June</b>	<b>(7.435)</b>	<b>13.342</b>	<b>5.907</b>
<b>As a result of:</b>			
Slippage	(0.844)	0.844	-
Re-phasing	(12.498)	12.498	-
	<b>(13.342)</b>	<b>13.342</b>	<b>-</b>
<u>Increases / (Decreases) in Scheme Costs</u>			
People	-	-	-
Place	(0.788)	-	<b>(0.788)</b>
Communities	-	-	-
Finance, Assets & IS	-	-	-
Housing Revenue Account	-	-	-
	<b>(0.788)</b>	<b>-</b>	<b>(0.788)</b>
<u>New Schemes – Funding Previously Approved</u>			
Place	6.695	-	6.695
	<b>6.695</b>	<b>-</b>	<b>6.695</b>
<b>Total</b>	<b>(7.435)</b>	<b>13.342</b>	<b>5.907</b>

#### **2016/17 Position**

- 4.3. Overall, the 2016/17 position is currently projected as a lower than planned expenditure totalling **-£7.435M**, predominately as a result of reductions within the HRA and the Place Directorate respectively.

#### 4.4. **2016/17 Slippage**

Of the variation in expenditure against approved plans, -£0.844M relates to scheme slippage, where expenditure plans are expected to be utilised in a future year rather than the current year, due to events out of the control of the respective project managers. There are no financial implications in terms of the overall capital programme. The schemes that have been significantly slipped (over £0.5M) are detailed below:

##### Place: Project Management of the Delivery of New Retail and Leisure Facilities (-£0.605M)

The procurement exercise has now been completed and early work on the scheme has commenced. Slippage of £0.605M in scheme costs have been identified due to the pre-planning stage not due to be completed until March 2017 and planning stage not due to be completed until July 2017 which is later than originally planned.

##### Various: Others (-£0.239M)

A number of other schemes have reported slippage in 2016/17, individually less than £0.5M, totalling -£0.239M. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the slippage of plans into later years within the capital programme as outlined above.**

#### 4.5. **2016/17 Re-phasing**

An amount totalling -£12.498M relates to net scheme re-phasing (where schemes are now due to complete in a different financial year to the year in which it was originally planned due to actions of project leads). There are no financial implications in terms of the overall capital programme. The schemes that have been significantly re-phased (over £0.5M) are detailed below:

##### **Communities: Disabled Facilities Grant (-£1.653M)**

A substantial increase in Barnsley's grant allocation for 2016/17 has provided the opportunity to review current adaptation provision with the aim of improving systems and integrating assistive technology, aids and adaptations for the future.

An independent review of the DFG service (functions & processes) has now been completed resulting in an approved programme of works commencing from September 2016. Additional staffing resources required to accelerate activity have been delayed which means that work totalling £1.653M has been re-phased into 17/18.

##### **HRA: Housing Growth RIF (-£7.750M)**

The overall scheme programme for the HRA Residential Investment Fund (RIF) is £14.344M to support the Council's strategic housing objectives. The approach and principles on how the RIF will be spent have been under consideration but delays to the original programme have occurred because of the complex nature of legal advice being sought. This has resulted in the majority of the 2016/17 allocation of £8.0M slipping into future years. However a review of the overall programme has now been concluded and a revised 5 year programme is currently being developed.

##### **HRA: Non Barnsley Homes Schemes Replacement Items (-£0.758M)**

The Replacement Items budget has been reviewed in the light of last year's outturn and anticipated demand levels for this year, and is subsequently forecasting an estimated decrease of £0.758M in 2016/17 expenditure against approved plans. Predicting the outturn of this demand led budget with certainty is difficult, so this has initially been re-phased to 2017/18 but will be scrutinised / reviewed as the year progresses.

##### **HRA: Single Property Acquisition (-£1.200M)**

Re-phasing totalling £1.200M on Single Property Acquisitions from 2016/17 into 2017/18 is reported. This realigns the budget profiles in both years so that they more accurately reflect typical annual outturns in line with the likely number of suitable acquisitions and their anticipated value in any one year.

##### **HRA: New Build (-£1.097M)**

Re-phasing on New Build schemes totalling £1.097M from 2016/17 into 2017/18 relates to the Acquisition of Section 106 properties at Locksley Gardens, Birdwell. The properties relate to a development at Tankersley where the developer is experiencing difficulties commencing the scheme. The project is being kept under review.

##### **Various: Others (-£0.040M)**

In quarter 1, a number of schemes have reported re-phasing of less than £0.5M individually in 2016/17, totalling -£0.040M. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the rephrasing of plans into later years within the capital programme (outlined above) and the recycling of these resources to Highways schemes.**

4.6. **2016/17 Variation in Costs**

An amount totalling £0.788M relates to an estimated net decrease in expenditure across a large number of schemes as a result of cost variations / scheme completion.

No individual schemes are significant in value though the majority of the cost variations / schemes completed relate to schemes within the Place directorate, specifically around highways projects.

The funding associated with these schemes is restricted to how it can be used and therefore falls back to unallocated resources, which paragraphs 5.2 refers.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

**New Schemes / Approvals**

- 4.7. The Council's Capital Programme is updated for the approved changes outlined in this and previous monitoring reports as well as any individual capital reports submitted into Cabinet for approval.

This report seeks approval for the new schemes identified during the quarter, totalling £6.695M, with significant individual schemes (over £0.5M) detailed below. A full list of the schemes totalling £6.695M are provided at Appendix B under the Place Directorate. There are no resource issues in respect of these schemes as resources have been approved via previous Cabinet Reports, paragraph 5.2 refers.

**Place: Highways Planned Maintenance Programme (£3.708M)**

The 2016/17 local roads programme in respect of Highways Maintenance has been agreed during quarter 1 and this programme, which includes a number of schemes, relates to the planned maintenance element. Individual schemes relate to highways, footways, street lighting, structures, drainage and traffic signs respectively. The funding associated with these schemes relates to the Local Transport Maintenance Block grant allocation and Council resources identified for capital highways maintenance, which was agreed by Cabinet via a previous Cabinet Report.

**Place: Junction 38 to Town Centre Cycle Route (£0.550M)**

This scheme will see the creation of a cycleway from Yorkshire Sculpture Park into Barnsley Town Centre. The proposed route involves utilising existing footways and Public Rights of Way, some of which are over private land so landowner negotiations will be required. The project will help link employment sites to tourism areas whilst promoting health and having a positive impact on air quality and congestion. The scheme is funded from DfT Sustainable Transport Exemplar Programme (STEP) funding via Sheffield City Region.

**Various: Others (£2.546M)**

In addition to the significant schemes above, there are a number of schemes that require approval, totalling £2.546M. The majority of these schemes relate to the Place directorate, specifically around highways projects. Appendix B identifies these schemes individually.

- **Recommendation 4 of this report is to formally approve the new schemes within the capital programme as outlined above.**

### **Overall Capital Programme Position**

- 4.8. In terms of the capital programme in future years, there are no anticipated variances in addition to the issues outlined within the 2016/17 position in paragraphs 4.4 through paragraph 4.7.

Therefore, the total variation on the programme equates to a net increase of **£5.907M**, relating to new schemes and variations in cost across a number of major schemes within the Place directorate. The specific schemes and variation amounts are highlighted in Appendix B to this report.

- 4.9. The funding assigned to the overall net increase can be analysed as follows and referred to in paragraph 5.2:

	<b>Total £M</b>
<b>Reported Variance as at 30<sup>th</sup> June</b>	<b>5.907</b>
New Schemes – Funding Previously Approved *	<b>6.695</b>
Variation in Costs – Funding Restricted to Specific Schemes / Areas*	<b>(0.788)</b>
<b>Total</b>	<b>5.907</b>

\* see Appendix B Place schemes

### **5. Unallocated Resources**

- 5.1. There was a balance of resources at the start of the period, over and above the funding identified at Table 3.2., totalling £29.231M, the majority of which is ring-fenced as to how it can be spent. Of the £29.231M only £0.455M is identified as unrestricted and available for use with the remaining £28.776M relating to restricted use.

Members should note the distinction between resources ‘in the bank’ in 2016/17 and indicative allocations that haven’t yet been aligned to specific schemes. These allocations are due to be received in future years but are indicatively built into the programme, which are subject to change.

5.2. The unallocated resources position is analysed in the tables below, split between funding that restricted / earmarked to a specific area / activity and funding that is unrestricted

<b><u>Restricted / Earmarked Funding</u></b>		<b>2016/17 £M</b>	<b>Later Years (Indicative) £M</b>	<b>Total £M</b>
Highways Funding	Place	8.281	17.249	<b>25.530</b>
Section 106 Monies	Place	1.927	-	<b>1.927</b>
HRA Major Repairs Reserve	HRA	-	0.312	<b>0.312</b>
Schools Grants	People	0.833	-	<b>0.833</b>
Other	Various	0.174	-	<b>0.174</b>
<b>Opening Resources Unallocated to Schemes</b>		<b>11.215</b>	<b>17.561</b>	<b>28.776</b>
Resources Committed by other Cabinet Reports		-	-	-
Resources To Be Used as per this Report (Paragraph 4.7)		<b>(6.695)</b>	-	<b>(6.695)</b>
Resources Made Available as per this Report (Paragraph 4.6)		<b>0.788</b>	-	<b>0.788</b>
<b>Revised Restricted Resources Unallocated to Schemes</b>		<b>5.308</b>	<b>17.561</b>	<b>22.869</b>

<b><u>Unrestricted Funding</u></b>		<b>2016/17 £M</b>	<b>Later Years (Indicative) £M</b>	<b>Total £M</b>
Community Kiosks / Library Grant	Communities	0.455	-	<b>0.455</b>
<b>Opening Resources Unallocated to Schemes</b>		<b>0.455</b>	-	<b>0.455</b>
Resources Committed by other Cabinet Reports		(0.455)	-	(0.455)
Resources To Be Used as per this Report (Paragraph 4.7)		-	-	-
Resources Made Available as per this Report (Paragraph 4.6)		-	-	-
<b>Revised Unrestricted Resources Unallocated to Schemes</b>		-	-	-

5.3. Of the £29.231M unallocated resources, £23.890M was added in October following approval of the Highways Capital Programme Report (Cab.7.10.2015/8) and provides the indicative future funding allocation. Of this overall amount, £6.7M has been allocated to new schemes (see Appendix B Place) and a further £0.788M of resources has been made available as set out at para 4.6 of this report.

5.4. In relation to the remaining restricted funds, the Highways Asset Management Strategy, also approved by Cabinet in October (Cab.7.10.2015/7), will identify the programme of schemes to be delivered to utilise these funds.

5.5. In relation to available unrestricted funds, the £0.455M Communities Grant referred to in the table in paragraph 5.2 was reported to Cabinet in the Capital Programme report (Cab 9.9.2015/8). These resources are due for consideration around provision of new ICT equipment for the new Town Centre Library. A formal report is current going through the Cabinet process to formally approve this and is taken into account in the table above.

5.6. Ongoing reviews of existing resources/ unallocated balances will be carried out by the Capital 'Oversight' Board. Any unrestricted resources will be considered as part of the update on the strategic reserves strategy.

## 6. Capital Programme Monitoring Position – By Corporate Priority / Outcome

- 6.1. The table below provides an analysis of the capital plans within the Council's five year capital programme, identifying the capital resources that are aligned to achieving the Council's 3 main Corporate Priorities and the 12 front facing outcomes. Any performance issues arising from the capital schemes assigned to each Corporate Priority are discussed within each relevant outcome section with material items referenced in the Corporate Performance Report. Appendix A shows detailed plans / outturn per scheme aligned to each Corporate Outcome.

<u>Corporate Priorities</u>	<u>Corporate Outcomes</u>	<b>2016/17 Capital Programme £M</b>	<b>2016/17 Actuals £M</b>	<b>2016/17 Projected Outturn £M</b>	<b>2016/17 Variance £M</b>	<b>Total Capital Programme £M</b>	<b>Total Projected Outturn £M</b>	<b>Total Variance £M</b>
<b>THRIVING &amp; VIBRANT ECONOMY</b>	<b>(1)</b> Create More & Better Jobs & Good Business Growth	14.734	1.930	14.544	(0.190)	21.622	21.622	-
	<b>(2)</b> Increase Skills To Get More People Working	-	-	-	-	-	-	-
	<b>(3)</b> Develop A Vibrant Town Centre	25.299	2.032	24.694	(0.605)	44.253	44.253	-
	<b>(4)</b> Strengthen Our Visitor Economy	0.308	0.152	0.300	(0.008)	0.878	0.870	(0.008)
	<b>(5)</b> Create More & Better Housing	45.202	3.871	32.672	(12.530)	141.329	141.321	(0.008)
	<b>Sub Total</b>	<b>85.543</b>	<b>7.985</b>	<b>72.210</b>	<b>(13.333)</b>	<b>208.082</b>	<b>208.066</b>	<b>(0.016)</b>
<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>(6)</b> Every Child Attends a Good School	6.839	1.502	6.839	-	11.287	11.287	-
	<b>(7)</b> Early, Targeted Support For Those That Need It	0.001	-	0.001	-	0.001	0.001	-
	<b>(8)</b> Children & Adults Are Safe From Harm	0.733	0.051	0.733	-	0.733	0.733	-
	<b>(9)</b> People Are Healthier, Happier, Independent & Active	1.211	0.205	1.182	(0.028)	1.267	1.261	(0.006)
	<b>Sub Total</b>	<b>8.784</b>	<b>1.758</b>	<b>8.755</b>	<b>(0.028)</b>	<b>13.288</b>	<b>13.282</b>	<b>(0.006)</b>
<b>STRONG &amp; RESILIENT COMMUNITIES</b>	<b>(10)</b> People Volunteering & Contributing Towards Stronger Communities	-	-	-	-	-	-	-
	<b>(11)</b> Protecting The Borough For Future Generations	8.283	0.958	14.211	5.928	8.283	14.211	5.928
	<b>(12)</b> Customers Can Contact Us Easily & Use More Services Online	0.580	0.002	0.580	-	0.580	0.580	-
	<b>Sub Total</b>	<b>8.863</b>	<b>0.960</b>	<b>14.791</b>	<b>5.928</b>	<b>8.863</b>	<b>14.791</b>	<b>5.928</b>
	<b>Total</b>	<b>103.190</b>	<b>10.704</b>	<b>95.755</b>	<b>7.435</b>	<b>230.233</b>	<b>236.140</b>	<b>5.907</b>



## **7. Capital Programme 'Oversight' Board**

- 7.1. The Capital Programme 'Oversight' Board has been set up to have oversight for the performance management of the Council's capital programme including Sheffield City Region schemes where the Council is the lead Authority.
- 7.2. The Oversight Board is particularly important in assisting to address the Council's capital priorities leading up to 2020, particularly as future funding reduces/ changes. This is especially the case in relation to capital resources that will be re-directed to City Regions as a result of local Devolution Deals and changing Government policies/ priorities.

## **8. Reserves Strategy**

- 8.1. An updated reserves strategy will be reported separately to Cabinet later this month as part of an updated MTFS.
- 8.2. The reserves identified as being available for capital investment will need to be considered alongside the priorities emerging from the work outlined at para 7.2.

## OUTCOME 1 - CREATE MORE & BETTER JOBS & GOOD BUSINESS GROWTH

### 1. Financial Position

The financial position for Outcome 1, for both current year and overall is shown below. This outcome is currently forecasting an overall underspend position of £0.040M. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	14.734	1.930	14.544	(0.190)	21.622	21.622	-

### 2. Significant Schemes

The three most significant schemes in terms of total value that are contributing to Outcome 1 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Goldthorpe Master Plan</i>	PLACE	1.523	0.901	1.420	(0.102)	1.523	1.523	-
<i>Strategic Business Parks</i>	PLACE	1.245	0.534	1.158	(0.087)	2.053	2.053	-
<i>M1 Junction 36 Phase 1 Hoyland</i>	PLACE	11.055	0.201	11.055	-	17.101	17.101	-

### Goldthorpe Master Plan

#### Overview

The Goldthorpe Masterplan capital investment is focussed on the redevelopment of the Goldthorpe Primary School on a new site in the middle of town. The existing school will relocate into the new building, with the old school building demolished and sold as an opportunity for a new retail development.

#### Financial

Actual expenditure up to June 2016 on this scheme totals £0.901M against approved scheme plans of £1.523M. This scheme is currently forecasting an overall balanced position.

#### Outcomes / Impact

The school build started on site in August 2015 and has a 48 week build programme. The school build practically completed in May 2016 with a partial handover of the building, awaiting installation of the kitchen from the existing school. The school closed to pupils on Wed 12<sup>th</sup> July and the school decants on Friday 15<sup>th</sup>-18<sup>th</sup> July.

A developer had an option on the existing school site but this option was mutually terminated because the potential end user for the site could not be secured. To minimize the risk on the existing school and to address financial viability issues demolition of the existing school is being progressed and a demolition contractor has been appointed.

The scheme delivered is of outstanding quality and the school have been involved throughout the entire build process, to ensure it meets their needs and expectations. Robertsons (Contractor) have exceeded our expectations in terms of community engagement and have used local labour and sub-contractors where feasible.

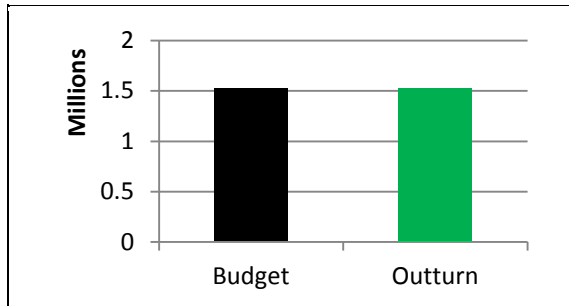
The new school will be occupied from the September term.

**Future Outlook**

There is ongoing risk of attracting new retail development on the existing school site and the subsequent capital receipt. This risk is being mitigated by progressing the demolition of the existing school site once vacated to increase its attractiveness to potential investors. This approach also reduces the impact of an empty building in the village.

**Financials**

- Overall Budget - £1.523M
- Projected Spend - £1.523M
- Projected Variance - £0



**Outputs / Outcomes**

- 190 Houses Demolished
- 310 school places
- 20,000 sqft potential new retail space
- 85% of work delivered by SME's

**Strategic Business Parks**

**Overview**

The Strategic Business Parks project aims to provide employment land at 3 key strategic locations;

- M1 Junction 36 (Phase 1 Hoyland) (123 hectares)
- M1 Junction 36 (Phase 2 Goldthorpe) (73 hectares plus a further 98 hectares reserved)
- M1 Junction 37 (43 hectares)

The sites will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently out for consultation as a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This overall Strategic Business Parks project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

**Financial**

Actual expenditure up to the end of June 2016 on this scheme totals £0.534M against approved scheme plans of £1.245M. The scheme is currently forecasting an overall balanced position.

**Future Outlook**

M1 Junction 36 (Phase 1 Hoyland)

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016

- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adopted Summer 2017
- 3<sup>rd</sup> Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan Adoption
- 3<sup>rd</sup> Party Employment Sites Infrastructure Works - Start on Site spring 2018
- 3<sup>rd</sup> Party Employment Sites Infrastructure Works - completed 2024

#### M1 Junction 36 (Phase 2 Goldthorpe)

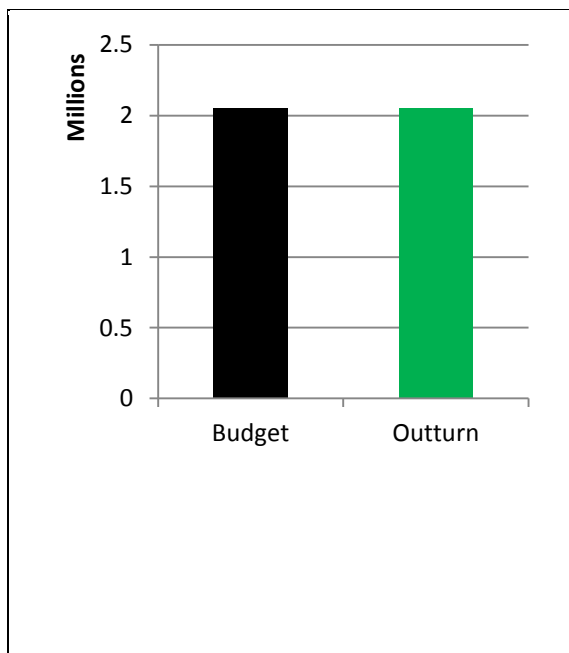
- Traffic Modelling to be completed by July / August 2016
- Options to be designed and costed by February 2017
- BMBC Local Plan expected to be adopted Spring/Summer 2017
- 1B Business Case Submitted Summer/Autumn 2017 (subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018
- 3<sup>rd</sup> Party Employ't Sites Infrastructure Works Planning Permission Obtained (12 month after Local plan adopted)
- 3<sup>rd</sup> Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3<sup>rd</sup> Party Employment Sites SCRIF Infrastructure Works completed – 2020/2021

#### M1 Junction 37

- 1A SCRIF Business Case to proceed to 1B full business case
- Transport Options to be designed and costed summer 2016
- BMBC Local Plan expected to be adopted Spring/Summer 2017
- 1B Business Case Submitted Summer/Autumn 2017 (subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018
- 3<sup>rd</sup> Party Employment Sites Infrastructure Works Planning Permission obtained (12 month after Local plan Adopted)
- 3<sup>rd</sup> Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3<sup>rd</sup> Party Employment Sites SCRIF Infrastructure Works phase one completed – 2020/2021

### Financials

- Overall Budget - £2.053M
- Projected Spend – £2.053M
- Projected Variance – £0



### Outputs / Outcomes

#### M1 Junction 36 (Phase 1 Hoyland) (123 hectare)

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

#### M1 Junction 36 (Phase 2 Goldthorpe) (43 hectare proposed allocation plus a further 128 hectare reserved)

- 1,640 direct jobs (based on 43 hectare allocated)
- 98,400 sqm of commercial floor space (based on 60sqm per job) by 2033

#### M1 Junction 37 (50 hectare)

- 3,851 direct jobs
- 231,060 sqm of commercial floor space (based on 60sqm per job) by 2033
- 1,700 new homes

*NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change. NB Figures in this box are still to be revised to reflect publication version.*

## **M1 Junction 36 Phase 1 Hoyland**

### Overview

This site will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently out for consultation as a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

### Financial

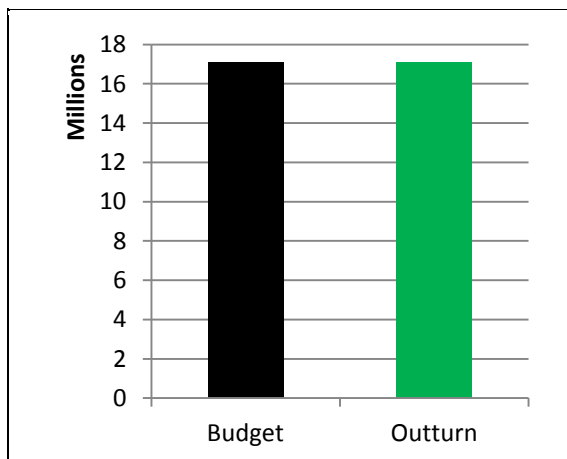
Actual expenditure up to the end of June 2016 on this scheme totals £0.201M against approved scheme plans of £11.055M. The scheme is currently forecasting an overall balanced position.

### Future Outlook

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016
- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adopted Summer 2017
- 3<sup>rd</sup> Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan Adoption
- 3rd Party Employment Sites Infrastructure Works - Start on Site spring 2018
- 3rd Party Employment Sites Infrastructure Works - completed 2024

### **Financials**

- Overall Budget - £17.101M
- Projected Spend - £17.101M
- Projected Variance – £0M



### **Outputs / Outcomes**

#### **M1 Junction 36 (Phase 1 Hoyland) (123 hectare)**

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

*NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change. NB Figures in this box are still to be revised to reflect publication version.*



## OUTCOME 3 – DEVELOP A VIBRANT TOWN CENTRE

### 1. Financial Position

The financial position for Outcome 3, for both current year and overall is shown below. The outcome is currently forecasting an overall balanced position. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	25.299	2.032	24.694	(0.605)	44.253	44.253	-

### 2. Significant Schemes

The two most significant schemes in terms of total value that are contributing to Outcome 3 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Town Centre Redevelopment</i>	CORE	22.947	2.024	22.947	-	41.901	41.901	-
<i>Delivery of New Retail &amp; Leisure Facilities</i>	PLACE	2.299	0.008	1.694	(0.605)	2.299	2.299	-

### Town Centre Redevelopment

#### Overview

The Better Barnsley capital investment is focussed on the redevelopment of the BMBC owned assets and land in Barnsley town centre. The investment will include enabling works and demolition to clear derelict and underused assets, the creation of a temporary market structure to house the semi-open market traders, the refurbishment and extension of the existing metropolitan centre, the creation of a new library, new landscaped public open space (the Market Square) and high quality car parking on the former CEAG site. These ambitious plans will boost regeneration, acting as a catalyst for further investment in the town.

Since the Better Barnsley prospectus was launched in July 2014 and outline planning permission was secured, we've seen the open market relocated into the town centre precinct, the demolition of the former Zero Ice building, demolition of the Kendray Street bridge, the demolition of Central Offices and asbestos removal from other buildings due for demolition. Full planning approval has been secured for the temporary market building and the new CEAG car park which is due to open May 2016.

The design process is currently at RIBA Stage 3 for the Library and Metropolitan Centre and RIBA Stage 2 for the public realm. The main contractor Henry Boot was appointed in February 2016.

#### Financial

Actual expenditure up to June 2016 on this scheme totals £2.024M against approved scheme plans of £22.947M. This scheme is currently forecasting an overall balanced position.

#### Outcomes / Impact

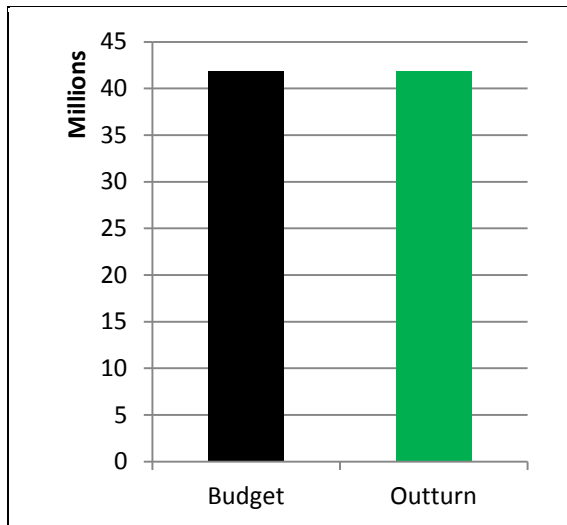
See below

### Future Outlook

The project is making good progress on site. The enabling and demolition works are well underway and the relevant statutory permissions are in place. There are additional elements of work that were not included in the original Cabinet approval which will need to be considered for future funding. These elements include wider public realm improvements including potentially additional funding for the market square and a bridge over Jumble Lane crossing. The costs of the public realm will be clarified through the Stage 2 design process and external funding sources are being considered for both this and the bridge.

### Financials

- Overall Budget - £41.901M
- Projected Spend - £41.901M
- Projected Variance - £0



### Outputs / Outcomes

- Approximately 27,017sqm Brownfield land reclaimed / redeveloped.
- Demolition of approximately 33,000sqm of floorspace.
- Up to 12,000sqm of refurbished retail / market floorspace.
- Up to 30,500sqm of new available floorspace for use classes A1, A3, A4, to increase and widen the retail offer in the town centre.
- Creation of a 3,000sqm new public library
- Creation of a new public square
- Creation of new public car park
- Job creation through new retail / commercial development.
- Regeneration of the town centre to encourage wider growth and investment in Barnsley.
- Local supply chain opportunities in construction activity.
- Training opportunities through construction activity.

## Delivery of New Retail & Leisure Facilities

### Overview

The Council is looking to engage with a private sector development management company to bring forward the new development sites created as part of the wider Better Barnsley scheme. This will include working with the Council to provide:

- Fully tendered construction contract with a fixed price;
- Detailed planning consent;
- Pre-lets or key anchors secured including a cinema;
- A detailed financial model and cost plan
- Securing private sector finance to fund the new leisure and retail elements of the Better Barnsley scheme

The Council has completed the procurement exercise and has appointed Turner and Townsend and Queensberry Real Estate as the development management organisation. Early work has commenced including

- Integration of phase one and phase two of the scheme
- Detailed discussions with cinema operators and key retailers
- Development of a financial appraisal of the scheme
- Early work to promote the scheme to potential financial investors

### Financial

Actual expenditure up to June 2016 on this scheme totals £0.008M, against approved plans of £2.299M. This scheme is currently forecasting an overall balanced position although some potential cost pressures are being identified as detailed design work is carried out on phase 2. Work is ongoing to understand these cost pressures in detail.

### Outcomes / Impact

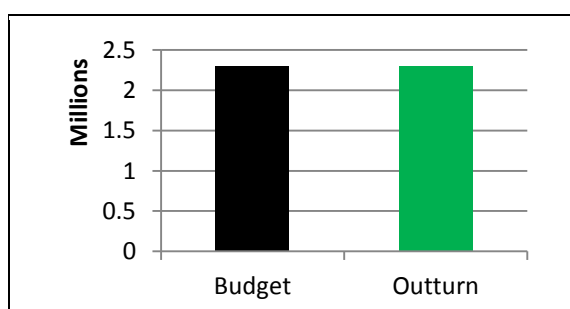
This project is part of the wider Better Barnsley scheme. Both this and the redevelopment of the Metropolitan Centre, Library and associated demolition work have to work together to achieve the desired end outcomes. Without the success delivery of new retail and leisure units in the town centre, the impact of the redevelopment will be affected and vice versa. It is one project and the outputs and outcomes need to be considered as such.

### Future Outlook

- Stage A feasibility work complete by October 2016
- Stage B Pre-planning stage complete by March 2017
- Stage C Planning stage complete by July 2017
- Stage D Securing investment stage complete by September 2017

### Financials

- Overall Budget - £2.299M
- Projected Spend - £2.299M
- Projected Variance - £0



### Outputs / Outcomes

- Estimated 650 permanent retail and leisure jobs to be created along with associated construction jobs and safeguarding jobs within the market.
- Approx 300,000 sq ft of new retail and leisure space in the town centre.  
Estimated £50M private investment to be secured.





## OUTCOME 5 – CREATE MORE AND BETTER HOUSING

### 1. Financial Position

The financial position for Outcome 5, for both current year and overall is shown below. The overall variance of -£0.008M relates to reductions in costs against a scheme. The funding related to this scheme is restricted as to what it can be used on.

The majority of the -£12.530M 2016/17 variance relates to rephasing of HRA schemes (Paragraphs 4.5 refers).

A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
HRA / PLACE / COMMUNITES	45.202	3.872	32.672	(12.530)	141.329	141.321	(0.008)

### 2. Significant Schemes

The three most significant schemes in terms of total value that are contributing to Outcome 5 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Barnsley Homes Standard / Decent Homes</i>	HRA	13.675	0.417	13.675	-	72.747	72.747	-
<i>Non Barnsley Homes Standard</i>	HRA	5.464	0.510	4.706	(0.758)	26.151	26.151	-
<i>New Build / Acquisitions</i>	HRA	4.286	1.647	3.189	(1.097)	7.784	7.784	-

### Barnsley Homes Standard / Decent Homes Schemes

#### Overview

Barnsley Homes fulfilled its Decent Homes target by achieving full decency of its housing stock in December 2010. As the decency standard is essentially a time based elemental standard, when a number of elements in a property require replacement because they are old and because of their condition, the property is said to be non-decent and requires improvement. The Barnsley Homes Standard (BHS) Programme improves these properties in planned improvement programmes and based on a whole house approach or elemental basis as appropriate.

### Financial

Actual expenditure to June 2016 on this programme totals £0.417M against the approved 2016/17 plan of £13.675M.

Revised scheme costs are reported as part of this report, the most significant of which relate to delivery of the 2015/16 Darfield and Athersley North schemes, where reduced costs of £0.310M and £0.136M respectively are expected. With regard to Darfield, the budget reduction was due mainly to a large number of replacement kitchens being initially identified by the Building Surveyors which subsequently were confirmed as not failing the decency standard and so not requiring replacement. The Athersley North scheme budget reduced due to less works required than initially expected. The reductions on these schemes have been slightly offset by minor anticipated increases on a number of others, resulting in anticipated net scheme savings of £0.106M. The net savings will be utilised to support the five year BHS programme.

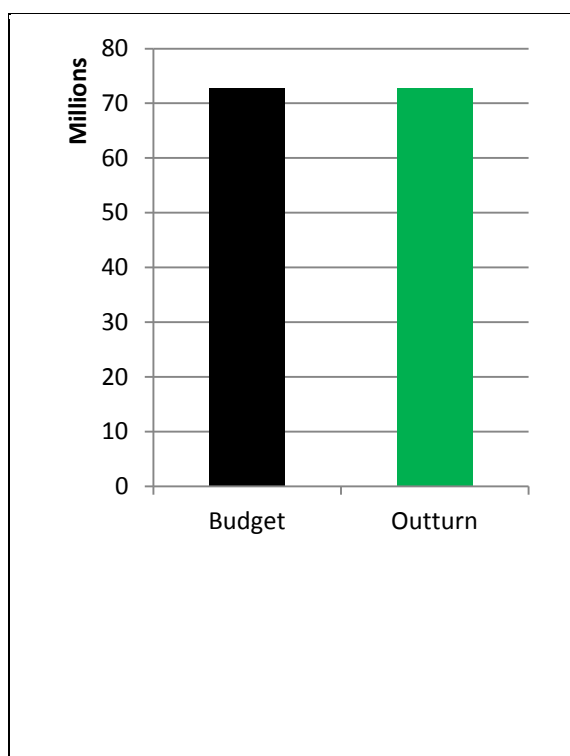
### Future Outlook

At this stage there are no significant issues that pose any delays to delivery. The 2016/17 programme (seven schemes) has commenced with the first four schemes on site.

Over the three year period from 2014 onwards, around 2,700 dwellings will receive works designed to keep them maintained at the Government's Decency Standard. Works are ongoing planning Barnsley Homes Standard programmes of work beyond 2017 and the 2017/18 addresses have been published on the Berneslai Homes website, albeit with an information note stressing that this programme is subject to budget confirmation. The works will be undertaken by Berneslai Homes stock maintenance partners, Kier Building Maintenance and Berneslai Homes Construction Services.

### Financials

- Overall Budget - £72.747M
- Projected Spend - £72.747M
- Projected Variance - £0



### Outputs / Outcomes

The BHS programme, which ensures that the housing stock is maintained at Decency Standard, improves the quality and lifetime of social housing, ultimately delivering sustainable communities.

- Works to 958 properties are programmed to take place in 2016/17 to maintain the decency standard. Works are progressed well and all properties are scheduled to complete before March 31<sup>st</sup> 2017. Four schemes are on site and progressing well. 48 properties have so far been handed over as complete.
- On certain schemes and larger properties within the BHS programme, air source heat pumps instead of traditional boilers are being installed. This 'greener' technology attracts renewable heat incentive (RHI) income to the HRA, currently estimated at over £1M over a seven year period although this is expected to increase as more Air Source Heat Pumps are installed.

## Non Barnsley Homes Standard Schemes

### Overview

The Non BHS schemes incorporated in the PRIP contact include:-

- **The Major Adaptations budget** which assists people with specific identified needs within the Borough, allowing them to continue to live as independently as possible in the home of their choice.
- **The Replacement Items budget** comprising items which are reported by tenants and subsequently on inspection deemed beyond repair. These are placed into a planned rolling programme of work throughout the year. Properties where BHS works are planned are excluded except in very urgent or emergency cases.
- **The Structural Extensive / Void Replacement Programme** which allows for structural and replacement items in both tenanted and void properties where the existing property elements are beyond repair or dangerous. The budget allows for extensive works to single properties which do not lend themselves to ongoing or imminent programmed works.

### Financial

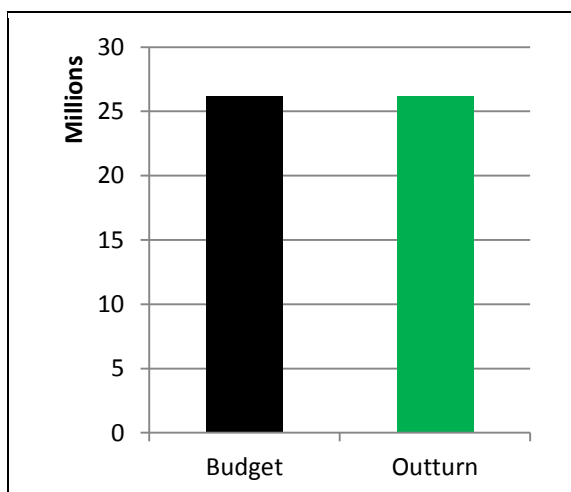
Actual expenditure to June 2016 on these schemes totalled £0.510M against the approved 2016/17 plan of £5.464M. Of this expenditure, £0.181M relates to Major Adaptations, £0.126M Replacement Items and £0.203M the Structural Extensive/Void Replacement Programme, compared to plans of £1.887M, £2.358M and £1.219M respectively. The Replacement Items budget has been reviewed in the light of last year's outturn and anticipated demand levels, and is subsequently forecasting an estimated decrease of £0.758M in 2016/17 expenditure against approved plans. This has been rephased to 2017/18. Rephasing of £0.050M on the Central Budget from 2016/17 to 2017/18 is also forecast.

### Future Outlook

These are demand led budgets and assessing expenditure is more difficult as both the quantity and scope of works may vary. These budgets are however closely monitored, to ensure over commitment does not exist.

### Financials

- Overall Budget - £26.151M
- Projected Spend - £26.151M
- Projected Variance - £0



### Outputs / Outcomes

Non BHS schemes make a real difference to tenants lives, improving the quality of social housing available and enabling them to continue living in the home of their choice.

The impact of these demand led budgets to June 2016 in 2016/17 is as follows:-

- 126 properties benefitted from major adaptation works.
- 340 jobs ordered against the replacement items budget.
- 76 jobs ordered against the structural extensive / void replacement budget.

This compares to 150 properties for the same period last year for major adaptations, 251 replacement items jobs and 44 structural extensive / void replacement jobs, noting that this does not reflect the scope of the works.

## **New Build Schemes**

### Overview

BMBC is committed to acquisition and small new build programmes with a view to improving the housing offered for its customers. Properties are also being acquired for rent through the Single Property Acquisitions budget contributing to the provision of affordable housing and increasingly Section 106 New Build properties from Housing Developers.

### Financial

Actual expenditure to June 2016 on New Build schemes totals £1.647M against the approved 2016/17 plan of £4.286M. Rephasing on New Build schemes totalling £1.097M from 2016/17 into 2017/18 relates to the Acquisition of Section 106 properties at Locksley Gardens, Birdwell. The properties relate to a development at Tankersley where the developer is having difficulties commencing the scheme. The project is being kept under review.

Actual expenditure to June 2016 on Single Property Acquisitions total £0.325M against the approved 2016/17 plan of £3.244M. Rephasing totalling £1.200M from 2016/17 into 2017/18 is reported as part of this report, realigning the budget profiles in the respective years to more accurately reflect likely typical outturns.

### Future Outlook

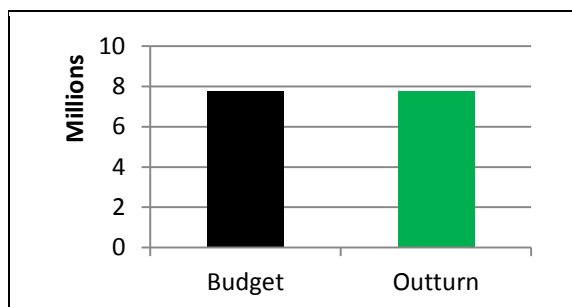
The New Build development at Roy Kilner Road, Wombwell 37 units will be completed and pass into management in August 2016. The Meadow View Hoyland project of 4 houses was completed in January 2016. The Green Street, Worsbrough scheme (6 units) started on site in January 2016 with completion scheduled for Early September 2016. The conversion of 39 Huddersfield Road (5 Units) started on site in November 2015 and will be completed in August 2016. In total 52 "new" housing units to be delivered in 2016 through this route.

We are working in partnership with the BMBC Housing Growth team on two new build projects linked to Clearance schemes and Compulsory Purchase Orders in Goldthorpe (6 units) and Worsborough (6 units). The Goldthorpe Scheme is included with the HRA Capital Programme with £1M earmarked in 2017/18. The Worsborough Scheme is not part of the HRA Capital Programme and expenditure can only be contained from within the HRA Residential Investment Fund (RIF). Planning Applications have been submitted for both projects. Any future New Build schemes will only be possible if money is identified by the Council from within the HRA RIF.

Single Property Acquisitions are subject to property availability, price, condition, location and suitability for addition to the housing stock for the Authority. Uncertainty in the current economic climate is likely to impact on property availability.

### **Financials**

- Overall Budget - £7.784M
- Projected Spend - £7.784M
- Projected Variance - £0



### **Outputs / Outcomes**

Delivery of this programme ensures expanding housing opportunities within communities, improving the provision of affordable housing offered.

- The recently revised New Build programme includes an approved proposal to build 52 new homes.
- 5 properties have been acquired in 2016/17 with 2 of them expected to generate £0.030M HCA Empty Homes Grant. This compares to 8 property acquisitions for the same period last year.



## OUTCOME 6 – EVERY CHILD ATTENDS A GOOD SCHOOL

### 1. Financial Position

The financial position for Outcome 6, for both current year and overall is shown below. The outcome is currently forecasting an overall balanced position. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PEOPLE / CORE / PLACE	6.839	1.502	6.839	-	11.287	11.287	-

### 2. Significant Schemes

The two most significant schemes in terms of total value that are contributing to Outcome 6 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>School Condition</i>	People	1.759	0.128	1.725	(0.034)	3.091	3.057	(0.034)
<i>Additional Pupil Places</i>	People	4.441	1.022	4.474	0.034	7.557	7.591	0.034

### School Condition

#### Overview

The school condition programme (funded from DfE capital grant) comprises of a number of schools schemes that relates to, and addresses, the major defective building elements that have been identified. These include health and safety measures, which reduces the risk of school closure, within the current backlog of maintenance. The schemes will ensure that pupils are taught in safe, dry, warm and bright environments.

#### Financial

Actual expenditure up to June 2016 on these schemes totals £0.128M against approved scheme plans of £1.759M. These schemes are currently forecasting an underspend of £0.034M.

#### Outcomes / Impact

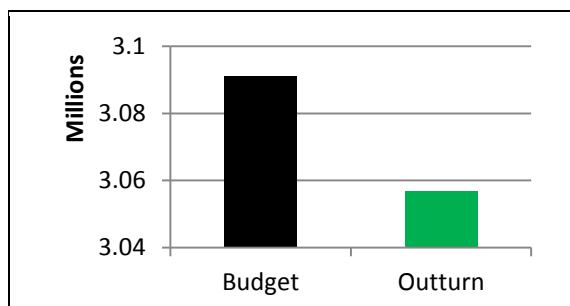
In total there were 19 Capital New Starts Schemes to be completed over the Summer Holiday period. At the 31st August 2015, 15 had been completed and handed back to the school. The 4 schemes that ran over into September all related to roofing works, which was due to a number of factors, including unforeseen elements, inclement weather and contractor resourcing issues. These schemes were fully complete at the end of October Half-Term.

#### Future Outlook

All schemes will continue to be monitored throughout the defect liability (warranty) period to ensure the works are functioning as designed. Works to the Final Accounts are currently ongoing and any significant variances that arise during this period will be reported so that corrective action can be implemented.

## Financials

- Overall Budget - £3.091M
- Projected Spend - £3.057M
- Projected Variance – (£0.034M)



## Outputs / Outcomes

- The condition of 12 schools were significantly improved
- 78% of schemes completed within the 6 week holiday period

## **Additional Pupil Places**

### Overview

The Authority has a statutory duty to ensure there are sufficient school places in the borough to provide appropriate education for its pupils. The Pupil Places programme comprised a number of capital schemes aimed at increasing the number of primary school places to meet increased demand. This is mainly achieved by providing additional classroom space in specific schools in areas of greatest need.

These schemes can be categorised into two areas; meeting the immediate demand for places in 2016 and planning for future need in 2017 and 2018. A number of schemes are currently on site which will increase school capacity in readiness for children starting school in September. Included within these are the projects phased over a number of year with future phases to follow in 2017 and 2018.

### Financial

Actual expenditure up to June 2016 on these schemes totals £1.022M against approved scheme plans of £4.441M. These schemes are currently forecasting an overspend of £0.034M.

### Outcomes / Impact

These schemes are required to meet the Authority's statutory obligations to provide sufficient & appropriate number of pupil places across the borough. Improved facilities that increase the value of the schools' building portfolio. From the schemes that make up the Capital Programme for Additional Pupil Places, 5 relate to schemes that will provide Reception places for 1st September 2016. These schemes were a mixture of refurbishment and new build.

There are currently 5 major schemes on site, with project values ranging from £0.500M to £1M. Works are currently progressing at Wombwell Park Street, Churchfield Primary, Hunningley, Penistone St Johns Primary and Thurlstone Primary. The scheme at Hunningley will be complete by 1<sup>st</sup> September 2016 and the Penistone St. Johns (CE) Primary scheme will continue into planned completion date of 20<sup>th</sup> October 2016. There have been complications at Wombwell Park Street, Churchfield Primary and Thurlstone that will result in some elements of work being delayed. Whilst this is unfortunate, it will not affect the delivery of school places for children starting school in September 2016.

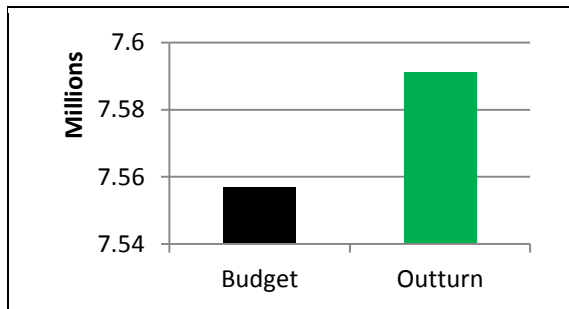
Design work has started on the 2<sup>nd</sup> Phase of works at Hunningley and final phase of works at Penistone St. Johns Primary (Infant Block) and Milefield Primary. These schemes will be ready for September 2017. Initial feasibility /concept drawings have been prepared for the development of the Junior Block at Penistone St Johns Primary. This scheme will be delivered in September 2018.

### Future Outlook

All schemes will continue to be monitored throughout the year to ensure that at each stage the project costings are contained within the funding available. The key milestone for this is the receipt of tender prices, as this reflects the current market value. Any significant variances that arise will be addressed and fed into future years schemes so that corrective action can be implemented.

### Financials

- Overall Budget - £7.557M
- Projected Spend - £7.591M
- Projected Variance - £0.034M



### Outputs / Outcomes

- Creation of additional 665 schools places  
Provide sufficient & appropriate number of pupil places across the Borough



## **OUTCOME 11 – PROTECTING THE BOROUGH FOR FUTURE GENERATIONS**

### **1. Financial Position**

The financial position for Outcome 11, for both current year and overall is shown below. The overall variance of -£5.928M relates to an increase in costs against a number of schemes. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / COMMUNITIES / CORE	8.283	0.958	14.211	5.928	8.283	14.211	5.928

### **2. Significant Schemes**

The two most significant schemes in terms of total value that are contributing to Outcome 11 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to June 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Highways Maintenance</i>	Place	2.866	0.558	8.076	5.210	2.866	8.076	5.210
<i>Vehicle Replacement Programme</i>	Place	2.743	-	2.743	-	2.743	2.743	-

### **Highways Maintenance Schemes**

#### Overview

Highways Maintenance schemes cover a number of different infrastructure asset types including carriageways (local and principal roads), footways, structures (bridges/retaining walls etc.), town centre projects, drainage, street lighting, traffic signals and signs. These schemes maintain and improve these infrastructure assets. These schemes are funded from the Council's highways maintenance capital allocation and the Local Transport (DfT) Capital Maintenance Block grant, which are annual allocations. The overall variance of £5.210M represents new schemes that have been identified for delivery in 2016/17.

#### Financial

Actual expenditure up to June 2016 on this scheme totals £0.558M against approved scheme plans of £2.866M. These schemes are currently forecasting an overall estimated increase in expenditure against approved plans totalling £2.866M. This expenditure is to be funded by unallocated funded restricted to the Place Directorate therefore there are no implications against the Council's capital resources.



### Outcomes / Impact

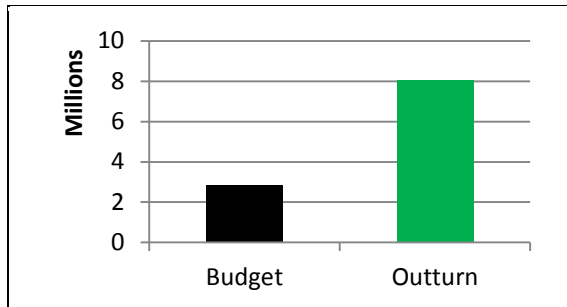
These schemes will continue to deliver Town centre public realm improvements to further enhance its attractiveness and encourage private sector investment thereby enhancing the current visitor and retail experience. It will also ensure that the highway network is safely maintained to ensure minimum disruption and providing an effective transport network to support and attract new businesses to the borough.

### Future Outlook

Resources will continue to be prioritised to schemes to ensure that assets are maintained in the most cost effective manner.

### Financials

- Overall Budget - £2.866M
- Projected Spend - £8.076M
- Projected Variance - £5.210



### Outputs / Outcomes

- Improved road safety
  - Improved network condition
  - Increase in people cycling and walking
  - Increase in bus patronage
  - Reduced congestion
- Contributes to increase town centre patronage

## Vehicle Replacement Programme

### Overview

This scheme allows the replacement of a range of vehicles/items of plant used by various service areas throughout the Authority, Berneslai Homes and Norfolk Property Services for the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017.

### Financial

Actual expenditure up to June 2016 on this scheme totals £0M against approved scheme plans of £2.743M. This scheme is currently forecasting an overall balanced position.

### Outcomes / Impact

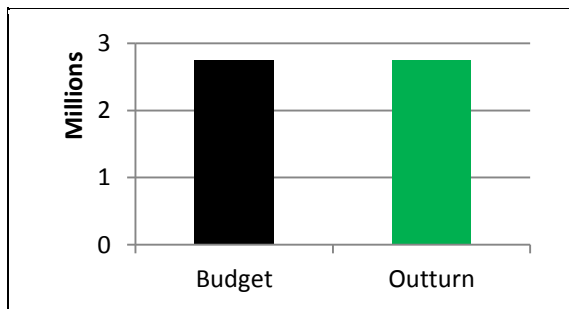
See below

### Future Outlook

N/A

### Financials

- Overall Budget - £2.743M
- Projected Spend - £2.743M
- Projected Variance - £0M



### Outputs / Outcomes

- Replacement of an aging fleet with the latest specification vehicles which benefit from the latest engine and safety technology
- Reduction in fuel consumption and carbon emissions
- Reduction in the number of external hire vehicles
- Increased vehicle availability
- Reduction in maintenance costs
- Where possible, smaller, more efficient vehicles can be specified